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Stuart, J.L. 1932 Jan-Apr

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YENCHING

INDEXED

January 6, 1932.

Dr. J. Leighton Stuart,
Yenching University,
Peiping, China

My dear Dr. Stuart:

Mr. McBrier turned over to me your letter of November 16th addressed to him, in which you request a continuation for the fiscal year 1932-32 of the grant previously made from the McBrier fund to assist with the publication of "Truth and Life". Mr. McBrier asked that this request be presented to the Special Committee on the McBrier fund for Biblical Instruction and Christian Work, and that it be dealt with by that committee in accordance with its usual procedure.

The members of this Special Committee have now given approval to the following action:-

"VOTED, that approval be given to the request of President Stuart for the continuation during 1931-32 of the subsidy for the publication of "Truth and Life" in an amount not to exceed G \$150.00. "

I am today sending Mr. Tsai an authorization to draw on us, on instructions from yourself, in accordance with this action of the committee.

While I am writing on these matters, may I call attention to a letter I wrote you on February 6, 1931. This letter was never acknowledged by the field, possibly because you had begun your journey to the United States before the letter could have reached the Yenching campus. It may have been put aside for your attention on return to the field and then later overlooked.

Most of what I wrote in this letter of February 6, 1931 is still pertinent. Perhaps we can summarize under three heads:-

1. Mr. McBrier has consistently maintained the position that since, at his request, the Special Committee on the McBrier Foundation for Biblical Instruction and Christian Work was created by the Yenching Trustees, all matters connected with the McBrier fund should be handled through this committee rather than through him personally. Mr. McBrier refused to serve as a member of the Committee, because he felt that it was desirable that he should exercise too great a personal influence in determining the uses to which the McBrier fund would be placed. He is keenly interested in the use being made of these funds, is always glad to receive information about these matters, and sometimes expresses

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Dr. J. Leighton Stuart

January 6, 1952.

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his informal opinion as to the desirability or undesirability of some specific proposal, but has conscientiously ^{reviewed} influenced the judgment and the policies of the Committee on the McBrier Foundation.

2. Both the Committee and Mr. McBrier have frequently expressed a desire to have some report from the field showing in a general way what use has been made of the appropriations thus far made from the McBrier fund. Sometimes it has seemed that the requests for appropriations have come in an isolated way, and it has been difficult to get a unified picture of the general plan and program of the field in the use of these funds thus far. It would give the Committee and Mr. McBrier a much clearer understanding of the situation if such a report were available.

3. In my letter of February 6th I transmitted the request of the Committee that the field present for the fiscal year 1951-52 a tangible budget of proposed expenditures under the McBrier fund. Perhaps it is now too late to urge the preparation of such a budget for 1951-52, but it is an appropriate time to renew this suggestion for the year 1952-55. The Committee feels quite strongly that it would be able to do its work more effectively if it had some tangible financial program for the coming year, such as would be supplied by budget estimates.

I am sure that both the Committee and Mr. McBrier appreciate the difficulties the field has encountered in attempting to work out a concrete program for the use of these funds, and that they are anxious not to embarrass you by pressing requests for reports of past accomplishments and proposals for future policies. On the other hand it is of considerable importance that we keep the Committee and Mr. McBrier convinced that sincere and serious efforts are being made to formulate and to follow a program for the use of these funds in accordance with the conditions specified at the time this trust was created.

Very cordially yours,

BAG:PC

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YENCHING

January 11, 1932.

Dr. J. Leighton Stuart,
Yenching University,
Peiping, China

My dear Dr. Stuart:

We are enclosing a copy of a letter we are today sending to Professor Oliphant. You will note that Dr. Vaughan has given an adverse medical opinion on Professor and Mrs. Oliphant on the basis of age alone. This seems to settle definitely the proposal that they be appointed to Yenching for a short-term position in English.

We regret that there is no possibility of sending Professor and Mrs. Oliphant to Yenching, because all of our contacts with them have indicated that they would probably prove to be valuable additions to the staff. Professor Faucett had a long conference with them yesterday afternoon and was very favorably impressed.

As a matter of fact we have been handicapped in our consultations with Professor Oliphant, and in other attempts we are making to assist Professor Faucett and the others in finding suitable English candidates, by the fact that we have had no official word whatever from Yenching with regard to any impending vacancy in the Department of English next year, nor have we had any official request to take preliminary steps toward filling such a vacancy. Since no appointment could be made except on an official request from the field it would be very helpful if you would let us know what vacancy, if any, are likely to occur. What type of appointee is desired (single or married; man or woman; what training and experience)? What salary and allowances would we be authorized to offer?

In this connection we are wondering what results are being obtained from the experiment of having Mr. and Mrs. Stuckert with you for this year. At the time of their appointment last year, I understood that there was a bare possibility that if both the University and Mr. and Mrs. Stuckert were pleased with the results of their first year in China, they might be willing to remain as regular members of the University staff. If such a solution were a possibility, it would effect plans for any additional appointments in the English Department.

Very cordially yours,

BAG:PC

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YENCHING

INDEXED

January 12, 1932.

Dr. J. Leighton Stuart,
Yenching University,
Peiping, China

My dear Dr. Stuart:

You will remember that in the Minutes of the meeting of the Yenching Trustees held on November 4th, the Board in reviewing the Minutes of the June 20, 1931 meeting of the Board of Managers took the following action with regard to a proposed revision of Foreign Salaries:-

"T2998 VOTED that the Trustees of Yenching University assent to the revision of the Foreign Salary Schedule as a temporary measure, but that they express some doubt whether under this revision all members of the University Supported Western Staff are dealt with equitably; and that the Trustees request the Committee on Salaries and Pensions to correspond with the President of the University to ascertain whether a more uniform and equitable salary basis cannot be found for staff members whom the Trustees have appointed and for whom they have a special responsibility."

We have made repeated efforts to obtain a meeting of the Committee on Salaries and Pensions to prepare a communication to the field as directed in the above action, but because of various unavoidable obstacles, we were not able to secure a meeting of this Committee until today.

As a matter of fact when our Committee finally met, it at once became apparent that we could do very little more than simply to pass along to you the queries raised by the Trustees when the question of the revision of the Salary Schedule of University Supported Western Staff was being discussed, and to ask you for any comments and recommendations you may find desirable.

We have all been aware that during this period of readjustment and relationships, restatement of policies, and revision of organization, problems connected with the direction and support of the University Employed Western Staff have been among the most difficult and delicate with which you have had to deal. The Trustees have watched with interest the thoughtful and consecrated way in which the Yenching staff has studied these problems, and has admired the spirit of loyalty and esprit de corps with which both the Chinese and the Western Staff

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of the University has dealt with these problems.

The Board has realized too that, even though the University Supported Western Staff or the appointees of the Board of Trustees, we must look to the field for the formulation of policies covering their appointment, direction, and support. The Board has been eager to cooperate with the field at every point, and has been anxious not to do or say anything that might cause embarrassment or add to your difficulties. However, when the Board had before it on November 4th the Minutes of the meeting of June 20th of the Board of Managers, and was asked to approve the field's action proposing certain revisions in the Salary Schedule of University paid members of Foreign Staff, a number of questions were raised, and some solicitude was expressed at several points. The Board therefore, requested that the Committee on Salaries and Pensions correspond with you and ask for further light.

As we understand the situation, the staff members at Yenching this year have four types of salaries and allowances:-

1. Mission Board support of Mission Board appointees, varying with the different Boards.
2. Schedule of graduated salaries, and uniform allowances, for all Chinese members of Staff, as adopted in January 1931.
3. Schedule of graduated salaries and allowances for a part of the University Supported Western Staff, practically identical to the salary received by the Chinese staff as adopted January 1931.
4. Schedule of uniform salaries and allowances, on a basis of G \$950. for single individuals and G \$1,800 for married couples, payable three-fourths in silver 2.50 to 1, and the remainder in gold as adopted by the Board of Managers on June 20, 1931.

The Board of Trustees is not directly interested in either of the first two types of support, but is directly concerned in types three and four, since these apply to staff members who have been appointed by the Trustees, and for whom the Trustees are more directly responsible.

It appears in some case that there is a wide divergence between the salaries received by staff members in type 3 and in type 4. The Board understood that when the graduated scale of salaries on a silver basis was adopted in January 1931, that it would be acceptable to practically all the University Supported Western Staff. We understand from the action taken on June 20, 1931, and from other sources of information that the graduated schedule was unacceptable to a number of the University paid Foreign Staff. The fear was expressed that this difference adds materially to the complexity of the salary situation at the University, and may even offer a source of serious difficulties at some future date. We wish to inquire therefore, whether it would not be possible to work out some other arrangement which would prove more equitable and more uniformly acceptable.

So far as we can now see, the University will continue to have at least two types of staff members:-

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Dr. J. Leighton Stuart

January 12, 1932.

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Chinese Staff appointed and supported by the University, and Missionary staff appointed and supported by the cooperating Mission Boards. There does not seem to be any early likelihood of unifying the appointment or the support of these two types of staff members.

When we turn to the consideration of a third type of staff members, the Western staff appointed and supported by the Board of Trustees, a question raises as to whether this third group belongs logically with the Mission supported group, with the Chinese staff, or in a separate classification altogether. There has been a steady trend in most of our Christian Universities in China toward the policy of dealing with University Supported Western Staff as nearly as possible along the same lines as Mission Board Supported Staff. The reason for this trend has been the conviction that a University paid Western Staff have essentially the same expenses, the same problems of children's education, the same habits and standard of living, and the same economic background as their supported Mission Board colleagues. The tendency has therefore been to make our policies covering the support of the University Supported Western Staff parallel as nearly as possible the policies of the cooperating Mission Boards in dealing with their appointees. This has seemed both the more logical and satisfactory procedure than to pattern the policies for the support of University paid Western Staff on lines parallel to those used in dealing with their Chinese colleagues.

The logical outcome of this policy has in a number of institutions been that the University Supported Western Staff are considered as in effect missionaries of the Board of Trustees. They receive their salaries, either directly or from the field treasurer as an agent from the Board of Trustees. Their salary schedule follows the pattern of Missionary Board salary schedules, and usually is for amounts reasonably close to the average offer by the cooperating Boards. In all matters affecting the duties and responsibilities of such staff members they are amenable by the proper administrative officers and Committees in the same way as our Mission Supported Staff Members. All questions of support and allowances are dealt with by the Board of Trustees in the same way as the Mission Board deals with such matters for its own appointees.

This is one possible solution that has worked out very happily in other institutions and may be worthy of consideration at Yenching. It is however, offered only as a suggestion that may be worthy of study, for the Trustees, as ever are looking to the field to take the initiative and proposing policies and matters of this kind.

We would be very grateful to you if you would write very frankly as to the situation now existing as regards University Supported Western Staff, any difficulties that may now be confronting you, and possible solutions for these difficulties. It would be very helpful indeed if we could have recommendations for you in time for presentation at the annual meeting of the Yenching Trustees in April.

Faithfully yours,

L. R. Rounds, Chairman
B. A. Garside
C. A. Evans

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YENCHING

January 13, 1932. #2
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Dr. J. Leighton Stuart,
Yenching University,
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your letter of December 15th, in which you discuss the proposals looking toward a Joint Board for Christian Colleges in China.

Once again we have an illustration of the difficulty which has so long delayed any effective progress in the direction of correlating Christian Higher Education in China. There is practically unanimous agreement on general principles, and on the objectives we are seeking to obtain, but whenever any practical measures are proposed to ^{these} principles into practice, and to obtain these objectives, we immediately encounter a wide diversity of opinion as to the probably effectiveness of the proposed measures. The reasons you give for opposing the proposed Joint Board are for the most part the very reasons why those in favor of these proposals have given them their support. We will await with interest your comments on the Minutes of the joint meeting held on December 15 and 16, and the revised proposals growing out of that meeting.

We will of course transmit your letter to the Yenching Trustees, and will report it also to the Committee for Christian Colleges in China.

Very cordially yours,

BAG:PC

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J. Leighton Stewart

YENCHING

AK

January 16, 1932

Dear Leighton:

I telegraphed on January 13th, in code, as follows:

"Dean W. B. Donham will be absent from February 13, 1932 to end of March. He suggests the advisability of sending plans and full particulars cost library quickly. Wrote fully regarding the matter on January 12, 1932. Yenching Executive Committee meeting on January 18, 1932. Will telegraph later."

It so happened that immediately after receiving your letter, with the copy of the letter you were writing Dean Donham about the trip to America, I had to call on him to raise the question about the renewal of an emergency grant which the Harvard-Yenching Institute gave to Lingnan University last year with the statement that it might be renewed for the next year. I, therefore, conferred with Mr. McBrier and Mr. Garbide as to whether it might be well for me to draw out Dean Donham on the question of your proposed visit to America. I had a very friendly and satisfactory talk with him. The opportunity arose to make it very clear that Yenching University did not have any special reason for calling you to America, either for administrative, or for promotional problems. I felt that I could make this very explicit to Dean Donham and that he might then voluntarily suggest that the Institute would pay the entire cost of your trip. Such proved to be the case. He inquired what the total cost would be, and we then estimated it would be approximately G\$2,000. He then called his secretary in and proceeded immediately to dictate a letter to you of which he later sent me a copy. I think it will be entirely in order if you make the trip to America to have the Institute pay the full cost, except for whatever relatively small portion of the cost might legitimately be charged against such service as it will be practicable for you to render in our promotional field during your stay.

Dean Donham definitely desired that a final agreement regarding the advisory committee to represent the five colleges in China receiving assistance through the Harvard-Yenching Institute should not be reached without a personal conference with you. He felt, however, that you would know better than he whether it was imperative that this committee should be set up without further delay. He stated that he felt

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Dr. Stuart.....#2

January 16, 1932

optimistic about action by the Harvard-Yenching Trustees regarding a building for their library on the Yenching campus. He asked if I knew anything about the plans and estimated cost, which, of course, I answered negatively. He then stated that if you were able to get your proposal in a concrete form in his hands prior to his leaving for a rest about the middle of February, he would give it some study and be better prepared, either to present the request to the Board without you, or jointly with you after his return at the end of March. He seemed to feel that it was entirely possible that the Board might take favorable action without your being present in person, and he was emphatic in saying that the Board would certainly not take final negative action in case you could not be present, but would delay final decision, if they were doubtful, until you could confer with them.

The Yenching Executive Committee, as I said in my cablegram, meets on the 18th. Probably that Committee will instruct Mr. Garside to cable you from the Yenching point of view regarding your proposed trip.

As regards promotional work, I shall be in a better position to advise you a little later. I have just proposed to Doctor Day by letter that the Rockefeller Foundation continue its grant to the Applied Social Sciences on the maximum scale, \$25,000 for the three years which the grant still has to run, instead of the diminishing scale of \$20,000, \$15,000, \$10,000. I have made the best case I can by way of excuse for our failure to get increased income from the Princeton-Yenching Foundation. I believe there is at least a fair chance that this request for modification may meet with approval. Should that be so, there would be no reason for your coming all the way to America to interview Doctor Day in regard to the Foundation grant.

As regards other promotional work, I could scarcely overstate the difficulty with which you would meet at the present time. The sole place where some effort might be successful, as far as we can judge here, would be the region where Wills is now beginning his effort.

I take it that if you come you will plan to arrive here the latter part of March in order to confer with Dean Donham and the other Harvard-Yenching Trustees early in April. I await, with great interest, your final decision.

In spite of the unchanged and very earnest desire of Doctor Henry, that I should share at the present time in discussing the extension of working relationships with the Chinese Directors at Lingnan, and in spite of the rather earnest pressure from the Lingnan Executive Committee here to the same effect, I have decided to go to China in the late summer instead hoping that I may be able to accomplish something after a fresh contact when I get back to America in the late autumn.

Cordially yours,

Dr. J. Leighton Stuart
Yenching University
Peiping, China

ODW:KK

January 14, 1932

Dear Sir:

I have the honor to acknowledge the receipt of your letter of the 11th inst. regarding the proposed plan for the University of the Pacific. I am glad to hear that you are so interested in the project and that you are so sure of the support of the Board of Trustees. I am sure that the Board will be glad to consider the plan and to give it the attention it deserves. I am sure that the Board will be glad to consider the plan and to give it the attention it deserves.

The Board of Trustees will be glad to consider the plan and to give it the attention it deserves. I am sure that the Board will be glad to consider the plan and to give it the attention it deserves.

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The University of the Pacific
Joint Office

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YENCHING

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Yenching University

January 19, 1932
Air Mail

Dr. J. Leighton Stuart
Yenching University
Peping, China

My dear Doctor Stuart

Yesterday we had a special meeting of our Yenching Executive Committee, called primarily to give due consideration to the possibility of your making a trip to the United States this spring.

We laid before the Committee your letters to Dr. North, Dean Donham, and myself under date of December 18, and Dean Donham's letter to you under date of January 12. Mr. Wannamaker was present and reported on his conference with Dean Donham, and Dr. North gave further details as to the Harvard-Yenching Institute matters on which your presence in this country would be of great value.

It was the judgment of the Committee that from the standpoint of Yenching University affairs alone, there would be no justification of our urging your absence from the field just at this time when the situation is so critical, and when unfavorable developments might take place at any moment.

On the other hand the Committee realized the great importance of following up the opportunities which now seem to exist in connection with the Institute. Unless some new development occurs before April, such for example as serious loss of income from some of its securities, the Institute may be in an unusually good position this spring to take favorable action on both the proposal for a new building at Yenching, and also the Advisory Committee on the field. It would be most unfortunate to miss such an opportunity, and possibly to lose in some degree the closeness and cordiality of the relationship between yourself and the Trustees of the Institute.

Mr. Wannamaker has already written you as to the possibilities in the field of Yenching promotion, so I need not add anything at that point.

Of course, the Trustees are always very happy indeed to have you in this country for consultation on matters of University policy. Undoubtedly there will be many items coming up at the annual meeting in April, and at other meetings of the Board and its committees, where your judgment will be of the greatest assistance.

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Dr. J. Leighton Stuart

January 19, 1932

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After thorough consideration of all these aspects of the matter the Executive Committee took the following action:-

B
"Voted that the Executive Committee, acting in behalf of the Trustees of Yenching University, while recognizing that Dr. Stuart's presence on the Yenching campus at the present time is of the greatest importance, yet in view of the importance and urgency of the matters now pending before the Harvard-Yenching Institute, on which Dr. Stuart's presence is desired by the Trustees of the Institute, expresses itself as favoring Dr. Stuart's coming to the United States during the next few months if in his judgment this can be done without grave danger to the interests of the University in China. It is understood that any share borne by the University of the expenses in connection with such a trip would be based upon what Dr. Stuart may find it possible to accomplish in Yenching promotion and administration."

We are cabling you the gist of this action.

We will all be very happy indeed to welcome you to the United States if you find such a trip to be feasible and desirable. We are anxious, however, not to influence in any way the decision which you must yourself make with regard to the proposed trip.

Very cordially yours

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January 20, 1932

Dear Leighton:

Thanks for your letter of December 23rd and the accompanying copies of letters A and B, mailed by you to two lists of correspondents which you sent with the letters. Your communications to these correspondents seems to me certain to interest and impress them, and I believe this sort of direct communication will prove of great value to us, even though we may not have any concrete results for some time during this unprecedented financial crisis.

I think it will be entirely safe for me to reproduce this letter and send it, not only to a small number of persons to whom you asked that we send copies from this office, but also to the members of the Board of Trustees both of Yenching and Princeton-Yenching Foundation, and also an additional very small and carefully selected list of my own. I will mark the copies "strictly confidential - under no circumstances to be quoted or broadcast."

I am taking up with Jenney your paragraphs about Mr. Faucett. Jenney is coming to the city in a few days and I shall talk it over with him personally.

You will be happy to know that Mrs. Blair has just send us a remittance of \$5,000 since she received your letter assuring her that Timothy Lew's house will be put in satisfactory condition.

Cordially yours,

Dr. J. Leighton Stuart
Yenching University
Peiping, China

ODW:KK

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學大京燕
YENCHING UNIVERSITY

PEIPING, CHINA

YENCHING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

January 22, 1932.

Mr. B.A. Carside,
150 Fifth Avenue,
New York City.

My dear Mr. Carside:

The cable came yesterday and the general opinion among us is that I had better make this trip. I am therefore planning to leave Shanghai on the S.S. Empress of Canada February 23 and shall attend a conference in Hongkong of the Layman's Enquiry Commission beginning February 12 which will enable me to make this connection.

*Due in Vancouver
Feb. 6*

It will probably be worth while for me to stay near New York until after the annual meeting of our trustees, but I should want to return to China very soon after that.

Hoping to see you soon,

Very sincerely yours,

Keighton Stewart

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

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OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

January 22, 1932.

Mr. O.D. Wainmaker,
150th Fifth Avenue,
New York City.

My dear Olin:

The cable from our office came yesterday, and on the whole I am inclined to make the trip to America. This judgment is supported by the other administrative officers who feel that the chance to get this building outweighs all other considerations. I am also greatly interested in the matter of strengthening our promotional work. Since writing you last, further conferences with Gee have revealed the fact that he is greatly interested in the undertaking of this work for us, and is holding up other offers until we can reach a decision. I am leaving here about February 7 for Hongkong to meet the Layman's Enquiry Commission in their first China conference, which will also give me the opportunity to visit Lingnan and confer with Jim Henry. I shall then take the S.S. Empress of Canada, leaving Shanghai February 23. You may want to plan meetings of our Advisory Committee or others for cultivation purposes. I realize, of course, the futility of any direct efforts to raise money at this time, unless possibly on the Pacific Coast. If Willis is really working for us you might have him make plans with this in view. I shall probably stay east long enough for the annual meeting of the trustees, but should want to leave there soon after that and be back in China as soon after the middle of May as possible.

I am enclosing a letter from Mrs. Bursaw with my reply. Unfortunately, I cannot recall her address. Will you please forward it.

Very sincerely yours,

"E. of Canada" see in
Vancouver Mch. 6.

Sheighton Stewart

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January 26, 1932.

Dear Dr. Stuart:

Thanks for your care and kindness to look after me during these four months stay in Yenching. I do not like to leave Yenching such a lovely place. And above all, the loving kindness, the real Christian friendship during these four months time have been a wonderful experience to me. I hope that Yenching will be the Oxford in China, and Yenching will be able to lead the great Christian Movement as Oxford movement did. This is and will be my dream, it will be a real dream. These four months have been always too short a stay! I hope in the near future to plan for three-years' stay in Yenching. This is only a plan, and I hope that I could bring my family over here for a much longer stay.

During these days of my leaving Yenching and will be leave friends and leave Peiping. These days have been too poetical and beautiful. I wish I could write a thousand poems to express my deepest feelings and gratitude toward Yenching's Mother love and toward your faculty members and schoolmates. I hate to leave you all, but I have to go back to start my new work for Him. Anyway, I will remember you and Yenching and all Yenching friends in my prayers. I will have constant correspondence with Yenching friends and you! I will promise to back up

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Yenching schoolmates to spread and deepen an Christian movement by different groups. It is a real joy to be with you all in Yenching. Please remember me in your meditations and prayers to see His vision more vividly and work for Him more energetically.

I wish I could see you, but my daily visiting and packing schedule has made me impossible to come over to see you. Anyway I hope to see you not before long. I am leaving Yenching near round Twelve o'clock.

Enclosed please find my letter to Mr. Wang Kuei-sheng (王 傑 生). He also wanted me to have a personal talk very badly, but my schedule has been full. I am sorry indeed that I could not have a special talk with him, but I promise to remember him in my prayers. Thanks for your kindness to forward this letter to him.

My permanent address is:

American Church Mission

Long Street

Wuhu, Anhwei.

Best of my love to you, I remain

Yours most affectionately,

Newton I. Chi Chiang

C_O_P_Y

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Attached to Wannamaker's letter, Jan 28, 1932

-COPY-

Original sent JLS

HARVARD-YENCHING INSTITUTE

January 27, 1932

Dear Mr. Wannamaker,-

Thank you very much for sending me President Stuart's confidential statement. I shall put it in the files of the Institute and show it only to people who, I know, can be trusted. It certainly affords further evidence of President Stuart's tact in handling a difficult situation.

Yours very truly,

/s/ George H. Chase

Mr. Olin D. Wannamaker,
c/o Yenching University,
150 Fifth Ave.,
New York City.

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January 28, 1932

Dear Leighton:

I think the enclosed from Dean Chase will interest you.

I believe we can accomplish something worthwhile through your letters. I know it is hard for you, with your multitudinous duties, to find the necessary time to dictate a carefully drafted letter once a month, but if you will continue to do this with as much care as you put on your last letter, I cannot but think that you will gradually win a definite place in the minds of these men to whom you are writing, and that we can use that as a foundation upon which to build something either during your next trip to America, or - if conditions are too impossible at that time - somewhat later on. There is no doubt that we are in about as chaotic a condition in America as one could fabricate in a dream. Chicago is not only bankrupt, but the mayor has made a really alarming statement of the possibility of violence unless the Legislature of the State takes some special action to make it possible for the city to pay the teachers, policemen, firemen, and other municipal employees who have had no salary for many months. The banks of Philadelphia refused to lend money to the City Government recently. The banks of New York held up the City Government here until it knuckled down and promised a real effort at economy. Conditions are so abnormal that great numbers of our own people are in danger of drowning or starving in the flooded region of the Mississippi Valley, and one scarcely sees any mention of this in the current papers.

Nevertheless, I think if we keep up this effort to establish a direct tie between you and a certain number of men of means and influence in America, we shall eventually have something we can stand on.

We have repeatedly been forced to give up calling together our Advisory Council because we had no person to offer as a speaker of sufficiently certain power of attraction. Our latest disappointment was when Dr. Yen had to cancel an engagement because he was suddenly sent to Geneva. I was about to arrange for Dr. Chamberlain to address the group, but after conferring with Mr. Chevalier, I agreed with him that Dr. Chamberlain will not be a sufficient magnet. It is better

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Dr. Stuart.....#2

January 28, 1932

to let the members of the Advisory Council hear nothing about the University except what they get from you once a month in personal letters until we are sure that the man whom we invite to address them will make a real impression. We shall probably postpone a meeting until Dr. Yen returns from Europe.

Cordially yours,

Dr. J. Leighton Stuart
Yenching University
Peiping, China

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Committee for Christian Colleges in China

February 2, 1932.

Dr. J. Leighton Stuart,
Yenching University,
Peiping, China

My dear Dr. Stuart:

Thank you for sending a copy of the letter you wrote
Professor Hooking under date of December 31st, 1931. I have read
this material with quite a bit of interest.

Very cordially yours,

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February 2, 1932

Dear Leighton:

Thanks for your letter of December 18th. My comments on the items follow.

Mr. Meyer has replied to the letter I wrote him some months ago correcting mis-statements he made to me regarding Yen-ching University. His letter is a virtual acknowledgment that the information upon which he based his statement was inaccurate, and he suggests that I correct the misinformation at the source from which it came to him. I shall not for the moment trouble myself about the matter, since I think it would be a waste of time.

Thanks for the list of names furnished by Mrs. Hung. It is of great value to have such lists, and I am grateful to Mrs. Hung for taking the trouble to furnish this. We shall handle the individual cases in whatever seems to be a wise way likely to result in the best interests of Yen-ching.

Thanks for the letter from Barnett and Lobenstine regarding the conference with Chiang Kai-shek. We mimeographed this report and sent it out marked emphatically as "strictly confidential", limiting the mailing to a very small number of persons.

With regard to your trip to America, it would be belated to comment at present since you already have communications on that subject and will soon be deciding whether you can come or not.

Cordially yours,

Dr. J. Leighton Stuart
Yenching University
Peiping, China

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February 2, 1932

Dear Leighton:

Thanks for your letter of December 29th.

The facts about the Christian students are very interesting. I am sure you must be gratified.

Gist ^{Yto}Gee was a classmate of mine at Wofford College, S. C. We were very good friends at that time and have continued to be so. I visited him at Soochow University in 1905, I believe, and had the pleasure of seeing him in Peiping in 1925. I shall certainly discuss the possibility of his helping us here with our sub-committee on promotion. I am about to call that committee together. Really, however, the conditions in America are so extreme that I can hardly visualize the committee taking any further progressive action. Wills and Warner have both expressed themselves within the last week very differently from the way they talked when they were here in October. At that time they humorously commented on the "run-down appearance" of New York and the hopeless psychological condition here and contrasted this with the much more favorable conditions on the Pacific Coast. What they are writing now is that it is unwise at the present time to press people at all for contributions.

Doctor Wisner, former president of Lingnan University, now resident in Berkeley, California, has also just written me that the very finest people most devoted to the cause of foreign missions are almost sore because they feel that the Boards spend every dollar they can get in times of prosperity and make no allowance whatever for the shrinkage which must come during adversity. He feels dubious of obtaining any money, whatever, under present conditions.

I am almost ashamed to repeat this story with which you are so perfectly familiar. I do so only because I want to play fair with both you and Gist Gee.

Cordially yours,

Dr. J. Leighton Stuart
Yenching University
Peiping, China

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JLS

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

February 2, 1932

Mr. O. D. Wannamaker
150 Fifth Avenue
New York City

My dear Olin:

Replying to your letter of December 28, I heartily approve of your being on the committee for co-operating with the University of Chicago in Social Research.

I hope you will be planning to have me meet the members of the "Yenching University Advisory Council" in whatever way you think best during my stay in the neighborhood.

You might include in the note that I had hoped to write them again but the turmoil and excitement of recent acts of Japanese aggression in Shanghai and our own area combined with the necessity of preparing on short notice to leave for the present trip, are crowding out any chance of carrying out this intention.

I am enclosing a copy of a letter which explains itself and may be of use with certain of your friends. I have sent Mr. McBrier a copy of it.

I notice references in the mail which came two or three days ago to the imminent probability of your making a trip to Lingnan. I earnestly hope this is being postponed in view of my own trip. It would be largely futile unless you were there.

I had planned to leave the end of this week for Hong-kong but am in quite a quandary because of the Japanese issue and may feel it advisable to cancel, or at least postpone, the trip. I shall probably cable something definite in the next day or two.

Very sincerely yours,

JLS/P

Heigton Stuart

JLS
wrote them
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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

February 4, 1932.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

YENCHING

My dear Mr. Garside:

INDEXED

I am submitting herewith a proposed budget for the Department of Journalism which comes almost within the figure G\$6,500.00 sent us in your last statement of appropriations from the trustees for the next academic year. This does not include travel for Mr. Nash and family, nor for the Missouri teaching fellow. There seems a reasonable hope that exchange may go up to something between 3:50, the rate on which we have been calculating, and 4/1, in which case the estimated deficit would probably be covered. There is also a balance to the credit of the department which might be used if necessary.

My conversations with Mr. Nash were to the effect that the trustees in association with him would be expecting to renew efforts for putting this department on a permanent basis, or at least to renew for another term of years the present sources of support. He could have this in mind and be in correspondence with Mr. Wannamaker during the period of his stay at Columbia and be prepared to give active help in financial efforts for the first few months of the calendar year, 1933. If before the end of that summer there seems sufficient assurance that the financial support for the department justified it, he would plan to return to Yenching in time for the opening of the new session. Otherwise, he would either want to continue assisting in financial efforts, or the decision would have been reached that the outlook was too unpromising to make it advisable for him to return here for what would at best be a very limited period. We have, therefore, not included the item of travel in the enclosed budget.

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In view of the reduced income it would seem unwise to retain Mr. Groff here next session or expect another Missouri fellow to take his place unless provision for this were covered in addition to the total figure sent us from your office.

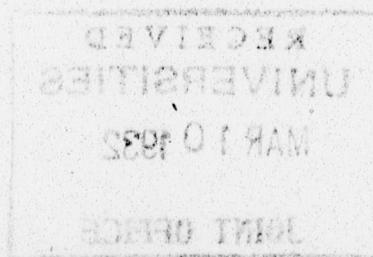
The Board of Managers are meeting here tomorrow to approve the budget as it has been prepared. The budget has already been worked out and had passed the Faculty Executive Committee on the basis of your earlier instructions that we should plan for a 10% cut. The later news calling for about G\$5,000.00 for the University proper including the College of Arts and Letters, has led to further study of the problem, one result of which is the probable necessity of asking Dr. Faucett to find employment in America for one year unless his Board (Protestant Episcopal) could be induced to appoint him to China, or his support could be found from some other new source. We are delaying a cable to this effect because of some other possible changes in the English Department.

I can fully appreciate the necessity for this reduction in our gold income and shall not enlarge upon the long hours we have spent in trying to carry on the work with the minimum of injury.

Very sincerely yours,

Freighton Stewart

Budget estimates not enclosed MS



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Bottom section of faint, illegible text, possibly a signature or closing.

Handwritten signature or scribble

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MAR 10 1932
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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

February 10, 1932

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Mr. Garside:

Your letter of January 13 commenting on my reply to the proposals looking toward a joint board written under date of December 15, has just arrived.

I am sorry to be a disturbing factor in the efforts toward closer correlation but do not see anything in the minutes of the meeting held on December 15-16 to change the opinions already expressed.

I am sending you a copy of an article I have written for the "Educational Review" which may help to explain why I feel so strongly on this subject.

Unless the proposed joint board has authority from the Mission Boards to effect changes that it becomes convinced should be made, all the experience of these years of conference would indicate it would tend to perpetuate rather than to improve the existing situation.

In view of the Japanese aggression in Shanghai, there is much uncertainty as to what may happen elsewhere in China. Their next objective would probably be Peiping. I am debating therefore whether it would not be wiser for me to postpone my departure for some two weeks in the hope the situation may somewhat clarify. If, therefore, I cannot take the Empress of Canada I shall probably aim to get the Empress of Russia. I shall let you know by cable of any changes.

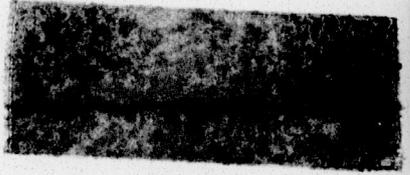
Very sincerely yours,

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YENCHING UNIVERSITY
PEIPING, CHINA.

*with Gault
Hunt*

OFFICE OF THE PRESIDENT

YENCHING

TELEGRAPH ADDRESS
"YENTA"

February 17, 1932.

*In answer see letter to H. Gault
3/14/32*

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

INDEXED

*Budget already
mailed*

My dear Mr. Garside:

I am enclosing herewith a copy of our budget. We have tried to keep it within the successive forecasts, and had thought the last figures would be covered by two items, one of which was the proposal that the Faucetts be asked to get work in America for a year or taken over by the Episcopal Board, when we discovered through the December balance sheet that half of his travel had been advanced. It is quite natural that this should have been treated as a routine matter, and yet in view of the constant warnings that we must retrench, an item as large as this might have been questioned before being taken for granted. This is another illustration of the difficulty of administering work at two centres. None of us knew that Faucett contemplated going to England at this time of the year on his way back to China, although apparently there had been some casual references to such a plan made by him to some of his associates here. It might be well hereafter to cable for confirmation before assuming that such an amount is to be paid on demand, especially at a time when such severe cuts are being applied. It is doubtless too late to cover this amount now, and if the Faucetts are asked to return to the States, the travel to England and back is entirely wasted.

I am not complaining, and can well realize that this is only one aspect of the anxieties that press upon you from all directions in a time of such depression as is lingering on in America. I have been almost dreading any definite news about aluminum, and each reference seems to be a little more disturbing. Largely for this reason I am now debating whether it would be wise to make the trip to America for the purpose which has been in mind in view of the fact that so much of the H-Y Institute is in this stock.

Between Japanese troops and aluminum dividends there is no lack of anxieties for any of us, but it is for testing times like these that our Christian faith ought to prepare us. In this bond, deeper than all the shifting problems, I am

As ever yours,

Heighton Hunt

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學大京燕
YENCHING UNIVERSITY
Peiping, China

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DEPARTMENT OF JURISPRUDENCE

Date February 18, 1932

President John Leighton Stuart

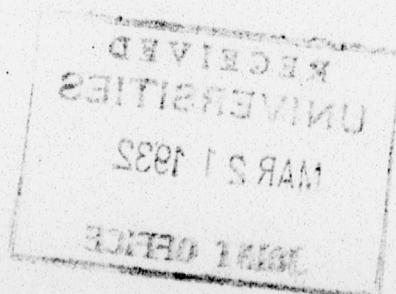
Dear Dr. Stuart,

Under a separate cover sent herewith, please find an application form accompanied by an explanatory note. It has been carefully filled up in consultation with Dr. Duncan, Mr. Bevan and other colleagues. If you give your approval, it is ready for your signature.

I think it is fair to grant to our law students a law degree, (some of them have actually spent five years instead of four). I hope the College would be permitted to do so by the Educational Department of the State of New York, as a similar permission has been given by some American authorities to "The School of Comparative Law" of Soochow University which, except its adoption of a more dignified name in English, has practically the same status and standard as our Department of Jurisprudence in the eye of the Chinese Law.

Yours very sincerely,

Minchow Kuo



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燕京大學
YENCHING UNIVERSITY

Peking China

法律系
DEPARTMENT OF JURISPRUDENCE

1932年3月21日

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YENCHING UNIVERSITY
PEIPING, CHINA.

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OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

YENCHING

February 19, 1932

Mr. B. A. Garside
150 Fifth Avenue
New York City

INDEXED

Dear Mr. Garside:

I am enclosing herewith a statement of the McBrier Foundation expenditure to date.

You will note that most of these are for students whose strong Christian influence I felt would be the most effective way for this year, insofar as putting the money into persons is concerned. The grants of different kinds for publication and books have in each case been decided upon purely with reference to the benefit to the students' religious life.

It may be of interest to comment in further detail upon the students who are receiving scholarships.

K. S. Wang.

He became a Christian when a student at Nankai University during a Y.M.C.A. summer conference, and transferred to Yenching to be in the Christian atmosphere shortly after my connection with Yenching began.

He was an exceptionally strong factor in the student Christian life until his graduation, after which he became Secretary of the Student Volunteer Movement for the Ministry; then a traveling Secretary under the Y.M.C.A.; then a local Secretary in Nanking. He is here as a graduate student with the understanding that he is expected to take an interest in the group of Christian boys, help them in their personal problems and take an active part in religious activities. Also to endeavor to reach non-Christians as opportunity offers.

He has a wife and three children and has a home in the village nearby.

His spirit and active efforts thus far are fully up to my expectations and he is proving an excellent argument for this method of carrying on such efforts.

K. Y. Fang.

This is a graduate of last year from Fukien, who through

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his whole college career was one of our active ^{Christian} Chinese boys. It would have been impossible for him to continue his studies which he is doing chiefly in the School of Religion were it not for a grant from this fund. He has not the radiant winsomeness of K. S. Wang but in a more quiet way is doing good work.

Harry Chang.

Formerly a Y.M.C.A. worker in Honolulu, sent here on a Fellowship by a Mr. Theodore Richard, with his wife and two children.

The allowance given him would have been in any case inadequate, but his wife from the time of arrival was unable to adjust herself to Chinese conditions, the children were sick and so on, so that domestic problems were largely defeating the purpose in sending him here, which was to learn the Chinese language, become familiar with Chinese conditions and thus be better fitted for resuming his work in the Islands. Finally his wife was sent back home where she has a promise of finding work, and a supplementary grant has been given him without which he could not have met the expenses involved.

He has been asked to take a special interest in the increasing number of overseas boys, whose problems are somewhat peculiar, and who can either be spoiled or be outstanding influences for good after studying in a to them very different environment such as we have here. He does not limit his efforts to this group by any means.

Wu Shih Chang.

He was baptized by Dean Chao last summer at a student conference. All through his studies he has been one of the poorest students we have financially and has been haunted by these anxieties. On the other hand, he is usually one of the quickest to react to any emotion that stirs the student body, has an exceptionally good Chinese literary style and is generally regarded as a leader.

Help to him is more of an experiment than with the others, and he has not been told of the intentions in its being granted for fear that he or others might be tempted to insincerity or to take a wrong advantage. I believe, however, that the influence he is exerting justifies the decision.

S. C. Wang.

This is a young Freshman from the Presbyterian School in the city - Truth Hall. Mr. Gleysten told me about his fine character and influence and asked me if there were any Scholarship which would permit him to come to college as otherwise his family was too poor to send him. I arranged therefore for a payment through him so that he could continue to keep in close touch with the boy, and not have the latter know of the special nature of the fund

0137

which is helping him. It seems that one experimental case with a Freshman might be undertaken.

K. M. Lu.

This name is not on the list but I wrote Mr. McBrier about my efforts to secure him. He became a Christian in the National University of Peiping and was studying theology under Dr. Cairns in Scotland when the Manchuria "incident" occurred last autumn, and he returned to his home in Moukden to find it ruined.

He has been made a Fellow in the Department of Sociology with special reference to a village near here (Ching Ho) which that department is making a laboratory, but with the understanding that that is chiefly to give him a status among us.

He is a young man of unusually attractive personality and his own religious experience would fit him especially for this type of work.

If he realizes our hopes during the remainder of this session it may be that we will find in him the more permanent worker for whom we have been looking.

I have written to several of the Christian Colleges asking them that recommendation be made about students about to graduate, who might be helped during their post-graduate study here with religious responsibility, especially for the other students from their respective colleges or sections. Thus far no names have been submitted.

I fully realize how surprising, as well as disappointing, it must be to the Committee in charge of the McBrier Foundation, that the planning here thus far has seemed so irresolute and without any apparent desire to use the money which is accumulating.

There are not a few methods in which we could spend it with entire good faith so far as the beneficial religious influence would be concerned, but which could be regarded as proper items for our own budget. I have scrupulously resisted this temptation, nevermore alluring than at present when we are being forced to reduce the budget to a point where it hurts.

It would also be easy to give employment to well-meaning people and have the appearance of carrying out the donor's wishes. Such expenditure might, however, be not only wasteful but actually harmful. The temper of Chinese students at present is such that helpful influences cannot be exerted by the mere spending of money.

I am giving much thought to the whole matter, and I am not at all afraid of having a surplus accumulating, because the time will

undoubtedly come, and possibly very soon, when we shall find really worthwhile ways to spend it, and shall then be very glad to have so much available.

If I carry out my intention to make a trip to America by steamer following the one that carries this letter, I shall hope to have a meeting with the Committee and discuss policies and problems face to face.

If not, I shall before the end of this session attempt to draft at least a skeleton budget for the coming fiscal year, but meanwhile the Committee may rest assured that this money is already proving the wisdom of the donor's purpose and that it is both needed and wanted in the Christian program of Yenching.

Very sincerely yours,

Reighton Stewart

JLS/P

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undoubtedly come, and possibly very soon, when we shall find really worthwhile ways to spend it, and shall then be very glad to have so much available.

If I carry out my intention to make a trip to America by steam-er following the one that carries this letter, I shall hope to have a meeting with the Committee and discuss policies and problems face to face.

If not, I shall before the end of this session attempt to draft at least a skeleton budget for the coming fiscal year, but meanwhile the Committee may rest assured that this money is already proving the wisdom of the donor's purpose and that it is both needed and wanted in the Christian program of Yenching.

Very sincerely yours,

J. E. P.

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Appendix D

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

February 20, 1932. #1

Mr. B.A. Garside,
150 Fifth Avenue,
New York City

YENCHING

INDEXED

My dear Mr. Garside:

I am enclosing herewith the application for the degree of LL.B. together with an explanatory letter from Judge Kuo, chairman of the Department of Jurisprudence. I trust that this is in satisfactory form and that there will be no serious difficulty in securing the privilege. If, however, there seem to be serious complications or undesirable issues by making this attempt I suggest that the material be held in your office and that we be informed of what the nature of these problems would be. The matter is somewhat affected by the uncertainty as to whether we can really maintain this department or not, both for financial and administrative reasons, and therefore some of our people here who are dubious about the wisdom of granting a degree the connotation of which in America is quite different from that in Europe and what is intended in China.

Very sincerely yours,

J. Hightower Stewart

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燕京大學
YENCHING UNIVERSITY
PEKING, CHINA

YENCHING
UNIVERSITY

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UNIVERSITIES
MAR 21 1932
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McBRIER FOUNDATION ACCOUNT

1931

July 1 By Balance of 1930-1931 LC\$1235.79

To K. S. Wang 11046.00

" K. Y. Fang 100.00

" Harry Chang 100.00

" Wu Shih chang 300.00

" Wang Shi chang 300.00

" J. L. Stuart (sundries
per vouchers) 425.00

Balance on hand 5944.29

LC\$8215.29

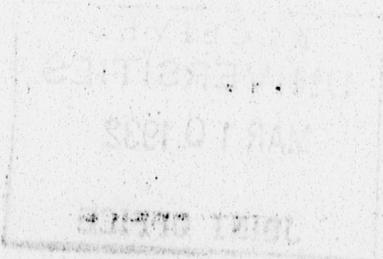
By draft No. T 1259
\$1500.00 @ 46530

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To "Truth and Life" G\$150.00



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PATRONS ARE REQUESTED TO FAVOR THE COMPANY BY CRITICISM AND SUGGESTION CONCERNING ITS SERVICE

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CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable sign above or preceding the address.

WESTERN UNION

SIGNS

DL = Day Letter
NM = Night Message
NL = Night Letter
LCO = Deferred Cable
NLT = Cable Night Letter
WLT = Week-End Letter

NEWCOMB CARLTON, PRESIDENT

J. C. WILLEVER, FIRST VICE-PRESIDENT

The filing time as shown in the date line on full-rate telegrams and day letters, and the time of receipt at destination as shown on all messages, is STANDARD TIME.

Received at

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MINUTES IN TRANSIT	
FULL-RATE	DAY LETTER

O D WANNAMAKER=

150 FIFTH AVE NYK=

SHALL POSTPONE CALIFORNIA UNTIL BEFORE SAILING ARRIVING
 CHICAGO ^{March 26} SATURDAY MORNING PALMER HOUSE MAY SPEND EASTER DAY ^{Mar. 27th}
 LOCKPORT PLANNING ATTEND MEETING PRUDENTIAL COMMITTEE
 BOSTON ^{March 29} TUESDAY ARRIVING NEWYORK ^{Mar. 30} WEDNESDAY MAKE NO
 ENGAGEMENTS UNTIL AFTER THEN MAY VISIT DETROIT APRIL
 FOURTH OR FIFTH. INFORM MCBRIER LETTERS RECEIVED SHALL
 EXPLAIN DECISION ON ARRIVAL=

J LEIGHTON STUART.

TO SEND MONEY IS BY TELEGRAPH OR CABLE

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YENCHING

Yenching University

March 23, 1932.

Dr. J. Leighton Stuart,
c/o Hotel Palmer,
Chicago, Ill.

My dear Dr. Stuart:

This morning we received your night letter stating that you are coming directly East. I am therefore sending this letter to reach you at Hotel Palmer.

I am enclosing herewith a rather voluminous sheaf of material showing what we have been doing and saying in our recent meetings and conferences relative to the Correlated Program.

You will note that another conference has been called for April 12th and 13th. It will deal primarily with the most difficult part of the effort to correlate our Christian higher education in China - that of undergraduate education.

At the last conference held on February 23rd and 24th we dealt with the fields of graduate and professional education. I hope that the recommendations contained in the Minutes of this meeting will, in general, meet with your approval.

We are counting on your being present at the conference on April 12th and 13th, and are depending upon you to take a leading part in our discussions at that time. The attitude taken at all the conferences thus far has been one of free and frank discussion of the whole problem of correlation, with no hesitancy to criticize any or all proposals made thus far, and with a general agreement that we may, if desirable discard entirely all proposals thus far made if any new suggestions which offer more satisfactory results, can be brought forward.

At the conference on April 12th and 13th the major part of the morning session will be devoted to the presentation of informational material by which we hope to give the group present a fairly clear and accurate picture what the several colleges are now doing in the field of undergraduate education. The meeting will then take up the discussion of the following topic:-

"Shall we recommend that all the present ^{undergraduate} institutions be continued as they are, or shall there be some adjustments?

What institutions, if any shall be

- (a) Eliminated?
- (b) merged with some other institution or institutions?

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March 23, 1952.

- (c) changed to middle-school rank?
- (d) changed to junior college rank?
- (e) adjusted in some other way?"

At a meeting this afternoon of the Committee responsible for the preparation of the agenda for this conference, it was unanimously voted that we ask you to be one of those who will lead our discussion of the topic just given. It is suggested that you take about twenty minutes for your discussion of the topic, though this time limit may be increased if you so desire. We are anxious to have you present your views quite frankly, without reservation, and above all else very definitely and specifically. We are agreed that the time has now come for straight-forward discussion of these matters along the lines suggested in your letters of August 8th and August 10th, 1951, and are counting upon the willingness you express in your letter of August 10th, "to make constructive suggestions" in regard to these problems.

We are looking forward to seeing you here in New York next week. There are many things we wish to talk over with you, but I am writing at this time regarding only this one item because I consider it vastly more important than anything else now confronting us. I regret burdening you with so voluminous a sheaf of material, but I hope that you may find some opportunity while travelling eastward from Chicago to go over this material.

Very cordially yours,

BAG:PC
Enc.

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5976

April 12, 1932.

Dear Dr. Stuart:

Miss McCoy has told us how congested your schedule is and has suggested our telephoning Friday morning, with the thought that you might be able to work in some time for me.

I surely don't want to break in on any important matters, because I really want to see you to get your reactions regarding the situation and outlook with regard to international relations in the Far East.

We have been representing St. Luke's International Medical Centre of Tokyo and I, of course, must depend on occasional comment from Dr. Teusler for my inside view of the situation and that, of course, is a very inadequate substitute for a conversation, and it, obviously, is based on a special point of view. You are so strategically placed to get an entirely different angle, that I am very anxious to know anything that you can properly tell me.

If by any chance you are to be free for luncheon on Friday I should be delighted if we could lunch together. The Uptown Club moved over to the Lincoln Building, where our office is located, so you could drop in at any hour that would suit you and we could go upstairs for a quick bite.

I surely hope that Yenching has come through these difficult times in good shape. I have always felt that you would be able to operate, no matter what might happen to other semi-foreign institutions in China.

As ever,

Faithfully yours,

Harold Strong

Dr. J. Leighton Stuart
Yenching University
150 Fifth Avenue
New York, New York.

HFS:db

P.S. I have just read Sherwood Eddy's new book "The World's Danger Zone" and am deeply impressed with the situation as he describes it.

Have you seen Jerome Greene's address on "The U. S. & the Situation in the Far East?"

tentative appt.
for Thurs.
A.M.
10:30
Apr. 21

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THE
CHINESE STUDENTS' LEAGUE
OF GREATER NEW YORK
DINNER MEETING

Friday, April 15, 1932, 7:00 P.M.

Yoeng's Chinese-American Restaurant
1607 Broadway, at W. 49th St.
New York City

**Subject:— THE BASIS OF A LASTING PEACE IN
THE FAR EAST**

Speakers:— HONORABLE HENRY K. CHANG
Chinese Consul-General in New York.

DR. JOHN LEIGHTON STUART
President of Yenching University, Peiping, China, who has
recently returned from the Orient.

The price of the dinner is \$1.00 per plate, payable at the dinner.

Reservations for the dinner preferred but not absolutely necessary.

Those who are unable to attend the dinner may come for the program upon
payment of a fee of 50 cents, payable at the dinner. Program will start
at 8:30 P.M. promptly.

NOTE: There will be no solicitations for contributions of any kind during
the meeting.

*Please fill out the following and return to the Secretary, C. M. CHEN, John Jay
Hall, Columbia University, New York City, before TUESDAY, APRIL 12.*

.....I shall attend the dinner and shall bring.....friends.

.....I shall attend the program and shall bring.....friends.

.....On the back of this slip is a list of persons who, I think, may be inter-
ested in this meeting.

Signed.....

Address.....

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SOONG KUNG AND MYSELF REPRESENTING GOVERNMENT APPRECIATE YOUR INTEREST
AND THAT OF ALL UNITED STATES FRIENDS IN MUTUAL CULTURAL ECONOMIC
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LISHIH TSENG

111A APR 20

WESTERN UNION MESSENGERS ARE AVAILABLE FOR THE DELIVERY OF NOTES AND PACKAGES.

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YENCHING

INDEXED

April 22, 1932.

President Y. G. Chen,
University of Nanking,
Nanking, China

President J. Leighton Stuart,
Yenching University,
Peiping, China

My dear Dr. Chen and Dr. Stuart:

A joint meeting was held today of the Executive Committee of the Nanking Board of Founders and the Executive Committee of the Yenching Board of Trustees. This meeting was called for the purpose of giving careful consideration to the position the Boards of Trustees of these two institutions would take with regard to the allocation of the China Famine Relief Funds on March 31st, 1933.

Both Committees made an honest effort to lay aside institutional loyalties, and to consider only the ways in which we could best advance Christian higher education in China in the special fields for which the China Famine Funds have been set aside.

The Committees gave recognition to the fact that in the nine years since the tentative allocation of these funds was made, both the University of Nanking and Yenching University have made substantial growth, and have undergone considerable modifications. The University of Nanking has been more and more widely recognized as the outstanding center in China for work in agriculture, forestry, and allied fields.

Yenching University's growth, however, has been in other directions, and it is now recognized as the outstanding center for undergraduate work in the social sciences, the natural sciences, education, and home economics, and graduate work in theology as well as along non-professional lines. The program in agriculture which Yenching University was conducting in 1923 has now been almost entirely abandoned, and the control of such work as is now being carried on at Yenching has been placed in the hands of the University of Nanking. It seemed to both Committees, therefore, that the logical outcome of this process which has been going on for the last nine years, is for the University of Nanking to receive on March 31, 1933 the entire principal of the China Famine Relief Trust Fund. This would not necessarily cause any essential change in the cooperation now being carried on between the University of Nanking and

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President Y. G. Chen
President J. Leighton Stuart

April 22, 1932.

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Yenching University, since it is already recognized that the control of this work is placed in the hands of Nanking University. Of course, it is hoped and expected that, in so far as the largest interests of the agricultural program for China can be forwarded through the continuation of work at Yenching University, these two institutions would continue to cooperate in the same fine spirit of friendliness as now exists.

The conclusions of these two Committees are embodied in the resolutions of which we attach copies herewith. We have addressed these resolutions to you as Presidents of the two universities because the joint request sent by the two universities to the China Famine Fund Committee in April 1932 went in your names. We leave to your judgment all questions as to who should be notified of this expression of judgment by the home Boards, and what actions it may be desirable to take on the field.

Very sincerely yours,

Secretary.

BAG:PC
Enc.

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YENCHING

INDEXED

Yenching University

April 23, 1932. =2

Dr. J. Leighton Stuart
Yenching University

My dear Dr. Stuart:

I am very sorry indeed to have to trouble you further with various items which we had not succeeded in entirely clearing when you left the office yesterday.

Action regarding Famine Funds. I enclose the Actions adopted by the joint meeting of the Yenching and NanKing Executive Committees yesterday morning, together with a copy of a covering letter addressed to Dr. Chen and yourself. I am very sorry indeed that the Princeton-Yenching luncheon made it necessary for you to leave this joint Committee meeting before these resolutions were finally formulated. The Committee addressed them to Dr. Chen and yourself leaving entirely in your hands all questions as to who on the field should be notified, and what actions should be taken by the field boards.

It was the judgment of the two Committees that since presumably these questions are now being discussed by the China Famine Fund Committee, and various decisions may be reached before communications can reach the field by mail it would be desirable for us to communicate the essence of these actions by cable to Dr. Chen and Dr. Galt. The Committee agreed, however, that we should not send ~~any~~ cable without asking your advice and approval. I would appreciate it if you would drop me a note indicating your attitude in the matter. I am enclosing an addressed envelope, which will at least save you that small detail.

Journalism Matters. I am enclosing a copy of a letter I am today writing Vernon Nash in regard to various matters. I am enclosing also his letter to you under date of April 16th. I believe you did not have an opportunity to see this letter before you left the office yesterday. You will notice that Mr. Nash has raised one or two questions which I have not attempted to answer, and he also asks your advice on the subject to continue to press for a Bachelor of Journalism degree. You may also wish to comment on the other items I have discussed.

Salary Schedule for Physical Director in Woman's College. Miss Kendrick has been actively engaged for several weeks in trying to find a suitable Physical Director for Yenching Women's College. She has been very much perturbed at her inability to give any definite information to candidates as to what they might expect in the way of salary. I gave her a copy of the graduated Salary Schedule in local currency, but I was not able to give her any definite information as to how this would be applied to any woman going out from America for such a position

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Dr. J. Leighton Stuart

April 23, 1932.

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as Physical Director. Apparently if this schedule is followed rigidly, and salaries are paid in silver at present rates of exchange it would be extremely difficult for a young woman to cover expenses on the salary provided for younger members of staff in the lower ranks. We have received some intimation from the field that University-supported Western staff members would, in certain cases, receive half their salary in gold, but I understood that this applied to those who still retain the old uniform gold salary basis, rather than those who have accepted the graduated silver basis.

If you could send Miss Kendrick more definite information, I would greatly appreciate it. I am enclosing a copy of the schedule I handed her for your convenience in writing. I am also enclosing an envelope addressed to her.

We have been very happy indeed to have had you with us these few weeks, and have regretted that you have been driven so hard by far too heavy a load of obligations of every sort. We appreciate the fact that with everyone feeling both the psychological and financial effects of the depression it has been extremely difficult to accomplish anything constructive; and no doubt we have all seemed unresponsive and lacking in devotion to the work at Yenching. But I am still a confirmed optimist, and am hoping that things will brighten up before very long. Your presence here has accomplished a great deal more in a constructive way than as yet appears on the surface.

With warmest personal regards, I am,

Very cordially yours,

BAG:PC
Enc.

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April 26, 1932

Dear Dr. Stuart:

I called up Mrs. Slade and she said she would send a wire to Mr. Cyrus McCormick, asking him to see you and telling him that you could give him the very best picture possible on the China situation. I waited to call her until late Monday thinking I might hear from you that your plans for Chicago Tuesday had been changed. Not hearing, I presume you are ^{going} there this afternoon. I do hope you are having a satisfactory conference with either Mr. Henry Ford or Mr. Edsall Ford.

Mr. McBrier and this office are working hard to get out appeals to the trustees and to various people outside.

Sincerely yours,

Dr. J. Leighton Stuart
C/o Mr. P. L. Wills
Cartwright Hotel
San Francisco, Calif.

LM

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April 27/32

My dear Olin

The visit to the Fords was very satisfactory. I had a long talk with Mr. Edsel Ford upon which has afterward commented favorably to Mr. Cowling. I had spent the previous evening with the former and he is undoubtedly interested and anxious to see progress in their intentions to do something

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3575496

J. H. Stuart
for China. I talked with him about
becoming one of our Trustees, and being
a Congregationalist he might well
succeed Dr. Barton if Mr. Davis is
not invited. I have passed this suggestion
on to Garside. I did not attempt to get
any contributions to Yenching as obviously it
would have been premature.

Will you have a cable message sent in
code something as follows: "Yuta Peking, Philipp,
Arriving Shanghai May 24, Canadian Pacific, arrange
conference ~~at~~ Soong, Kung, and others, including ~~the~~
regarding Ford matter, J.H.S." This need not be
sent at once, but anytime next few days when
convenient. → see cable file

You will doubtless send me to
steamer or to Peking list of advisory Com. etc
as revised for me to write to. A letter
should be sent fairly soon after my return.

sent to "at"
"Emp. Canada"
Victoria by
air mail 5-14-32

Yrs. &c

J.H.S.

CHINA UNION UNIVERSITIES

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LINGNAN UNIVERSITY
UNIVERSITY of NANKING
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WEST CHINA UNION UNIVERSITY
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C. A. EVANS
Associate Secretary-Treasurer

April 30, 1932. = 2

YENCHING

INDEXED

Dr. J. Leighton Stuart,
c/o Mr. P. L. Wills,
7515 De Longpre Avenue,
Hollywood, California

My dear Dr. Stuart:

Let me acknowledge receipt of your letters of April 25th and 26th.

I am writing to Dr. Vinson telling him officially of the action of the Yenching Board of Trustees inviting ^{4/27} accept membership on the Board. I am also passing on to Dr. Barton your suggestion as to the possibility that Mr. Cowling might be elected as a trustee of the American Board. The suggestion of Mr. Cowling's willingness to accept membership on the Yenching Board is a most interesting one, and I sincerely hope that we can secure him either as a Mission Board representative or as a coopted trustee. I note your comments on the other matters I discussed in my previous letter, particularly as regards Famine Funds and Journalism.

Today I am writing you particularly in regard to Dr. Faucett. He has been in the city for the last few days working on arrangements for next year. I have had two long conferences with him concerning his present and future relationships with Yenching University. I have made it quite clear at every point that our New York Office can do no more than act as agents for the field administration of the University in dealing with his case, and that Evans and I can make no disbursements, and can enter into no agreements, except insofar as the proper administrative officers of the University so instruct us.

There are two difficult problems in connection with Dr. and Mrs. Faucett's case on which we must look to you for instructions. At the present time the instructions we have received from the field direct us to continue the Faucett's salary and allowances to June 30, 1932. We are not authorized to pay him anything beyond that date, nor to advance him any funds for return travel. The \$1,000 which we advanced to Dr. Faucett in December in order to permit him to take advantage of the reduced rates on through-tickets from London to China is clearly recognized by him as being a loan, which he is obligated to repay to the University as speedily as possible. He has promised to reimburse us for this amount just as soon as he can possibly do so.

Dr. Faucett feels, however, that in accordance with arrangements made on the field he is entitled to more than we are now authorized to give him. His request is for the following:-

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1. Continuation of salary and allowances from July 1, 1932 until August 31, 1932, with the understanding, however, that if he is able to arrange for the commencement of his salary under the Carnegie Foundation earlier than August 31, 1932 his salary from the University will cease on the date that his new salary begins. The basis for Dr. Faucett's conviction that he is entitled to this additional two months salary is contained in his judgment, in both the regular and the special agreements he made before he left the field. His employment agreement, entered into on October 27, 1927, which was originally in the nature of a five-year agreement, but has since been modified, I understand, into a life contract which provides that "in the case of life contract, a furlough of fourteen months including travel will be granted after the first five years, with travel expenses to and from the home in the United States." On December 29, 1930 the General Faculty Executive Committee granted Dr. Faucett a furlough for 1931-32 to be devoted to his series of text books for Middle Schools, and granted 13/15s of the usual salary and allowances. The Committee at the same time voted "that Dr. Faucett's second term of service be the following six years." On March 5, 1931 Dr. Galt prepared and signed a memorandum supplementary to the contract between Dr. Faucett and the University applicable to Dr. Faucett's furlough year 1931-32. I enclose for your convenience copies of the Minutes of the December 29th Faculty Executive Committee, and also of this supplementary memorandum.

On the basis of these agreements Dr. Faucett feels that he is both legally and morally entitled to salary and allowances for the full fourteen months furlough period. Since he left the field late in June, 1931, fourteen months would carry him to August 31, 1932. The Faucetts have been struggling with usual difficult financial problems during this furlough for several reasons. In the first place Dr. and Mrs. Faucett made a trip to England at their own expense to visit Mrs. Faucett's people, (2) Dr. Faucett has been spending quite a bit of money for research work, for which as yet no return has been received. Next, Dr. Faucett's father has broken down in health and has been in serious financial difficulties, and Dr. Faucett has had to strain every resource to assist him. Lastly, they are expecting another addition to their family about the middle of July, and both of them are very much concerned over how they will meet the expenses involved if the University's medical allowance terminates as of June 30th.

I have stated to Dr. Faucett that I can only report these facts and judgments to you as he has given them to me, and then abide by any instructions you may give as to payments beyond June 30th.

2. Travel from New York to Chattanooga, At the time Dr. and Mrs. Faucett returned from England in December 1931, they went from New York to Chattanooga, Tennessee, where Mrs. Faucett has remained until the present time. The Faucett's home address appears in his employment agreement as New York City. Dr. Faucett states that this journey from New York to Chattanooga was made as the initial stage of their journey to China. Had they returned to the field this year they would have gone from Chattanooga to the West Coast sometime in March, and would have then sailed for Japan where Dr. Faucett would have spent some months in work connected with the

publication of his text books before returning to the University. He feels, therefore, that since their tickets across the continent took them through Chattanooga at no extra cost, this part of their expenditure can rightly be counted a part of their return journey to the field. He points out that he is already losing a substantial amount in turning in the unused portions of the through tickets he purchased in the expectation of returning to the field this spring, and believes the University should at least bear this part of the journey. I do not know the exact cost of the trip from New York to Chattanooga, but believe that a one-way ticket costs between twenty and thirty dollars.

Sorry to add to your troubles by asking you to rule on these matters. There are so/special elements in Dr. Faucett's case, such as supplementary agreements, verbal understandings, and varying interpretations of clauses and conditions, that I would be quite unable to give any equitable judgment of the merits of his case, quite aside from the fact that the points at issue are matters of field administration rather than home base problems. I have tried to make clear to Dr. Faucett that Yenching is this year facing a peculiarly difficult financial crisis, and that we are simply compelled to economize at every possible point.

I hope that you are finding your stay on the West Coast both pleasant and profitable. The office force joins me in assuring you that if you need a body guard to protect you from the blandishments of the Hollywood sirens, we'll be happy to come out to volunteer our services.

Cordially,

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April 30, 1932

Dear Dr. Stuart:

The attached letter came from Mr. Coppicus this morning and Mr. Wannamaker asks me to send a copy to you.

He wants you to know that he has already made an appointment to talk with Mrs. Slade before seeing Mr. Coppicus again.

He has your letter regarding the Detroit trip and your requests for a cable to Philip Fugh and a copy of the Advisory Council members. These matters will be attended to early next week.

This morning a package came from Philip Fugh containing calling cards for you and the plate from which they had been made. We are sending half the cards to you herewith and the remainder and the plate back to you at Peking. I hope this is satisfactory.

I wrote a long letter to Lawrence Mead today about photographs and filling orders for same and Mr. Wannamaker has approved it. A copy of the letter is being sent to Miss Cummings since she should know where she will stand in the matter after taking up her work in your office. A copy also goes to Hilda.

Wishing you the best of luck on the coast,

Sincerely,

Dr. J. Leighton Stuart
C/o Mr. P. L. Wills
7515 De Longpre Avenue
Hollywood, California

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